

Impact Report 2025



THEALLIANCE



Your Generosity in Action

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From the Board Chairperson

Dear friends,

This year, we have witnessed 49 new workers say yes to taking all of Jesus to the hardest places, the dangerous places, and the forgotten places. It isn't for everyone, but for 144 years, this has been the mission of The Alliance. This is a long-term strategy—not gaining quick conversions, but investing in people over decades to empower them to reach their peers, lead their churches, and become sending churches and sending nations themselves.

This is only possible because of your faithful giving to the Great Commission Fund, your faithful praying for those in darkness, and your faithful sending of your daughters and sons for the most noble task in the world. Everyone is called either to go or to send, and each group needs the other. You have been amazing senders!

In this report, you will discover the fruit of your giving over time. Just last year, our global church family celebrated the planting of hundreds of churches and over 103,000 baptisms worldwide. In addition, U.S. Alliance international workers engaged in 1.4 million ministry interactions—many of those with people who have limited access to the gospel.

On behalf of the Board and the 650 international workers we support around the world: THANK YOU! Thank you for your sending, your gifts, and your prayers. You matter in accomplishing the Great Commission and bringing gospel presence to people who desperately need Jesus.

With deep gratitude,



Mark Ashton
Chairperson of the C&MA Board
Lead Minister, Christ Community Church

All of Jesus for All the World

THE ALLIANCE

The Christian and Missionary Alliance was birthed in 1887 from the vision of Pastor A. B. Simpson, who became heartbroken over the plight of the overlooked in New York City. Today, we share his passion to offer tangible help and lasting hope to the world's most marginalized and unreached people and to see our *All of Jesus for All the World* vision fulfilled.

ON MISSION TOGETHER

Through 1,948 U.S. churches and more than 650 international workers in 70 countries, together we extend the love of Jesus and proclaim the hopeful truth of Jesus to suffering and marginalized people in our neighborhoods and throughout the nations. Thriving U.S. Alliance churches are ministering to the needs of communities and sharing the love of Jesus in the rural Alaskan wilderness, among numerous ethnic populations in San Jose, California, within the Navajo Reservation of Arizona, to the sandy shores of Alabama, and in the urban neighborhoods of Philadelphia and New York City. Among these places and everywhere in between, Alliance churches are meeting felt needs, demonstrating the love of Jesus, baptizing new believers, and proclaiming the truth that is the hope of the world.

FULFILLING THE GREAT COMMISSION

From many of these churches, every year new workers are disciplined and raised up to go to the nations. Eighty-two percent of Alliance workers serve among the world's most remote peoples living in some of the world's hardest-to-reach places. Through Alliance workers, you bring lasting, meaningful, and impactful gospel presence that changes individuals and communities for God's Kingdom. Strategic initiatives and partnerships establish churches, schools, hospitals, community centers, radio stations, camps, and a variety of programs that provide holistic, compassionate care to men, women, and children whose lives have been affected by disease, poverty, political turmoil, and natural disasters. In addition, pioneering training efforts empower emerging leaders throughout the world to reach and disciple their own people.

Jesus' Great Commission:

"Therefore go and make disciples of all nations, baptizing them in the name of the Father and of the Son and of the Holy Spirit, and teaching them to obey everything I have commanded you. And surely I am with you always, to the very end of the age."

Matthew 28:19-20

STRATEGIC PRIORITIES OF THE ALLIANCE



Serving communities through vocational expertise that impacts the whole person and their surrounding neighborhoods



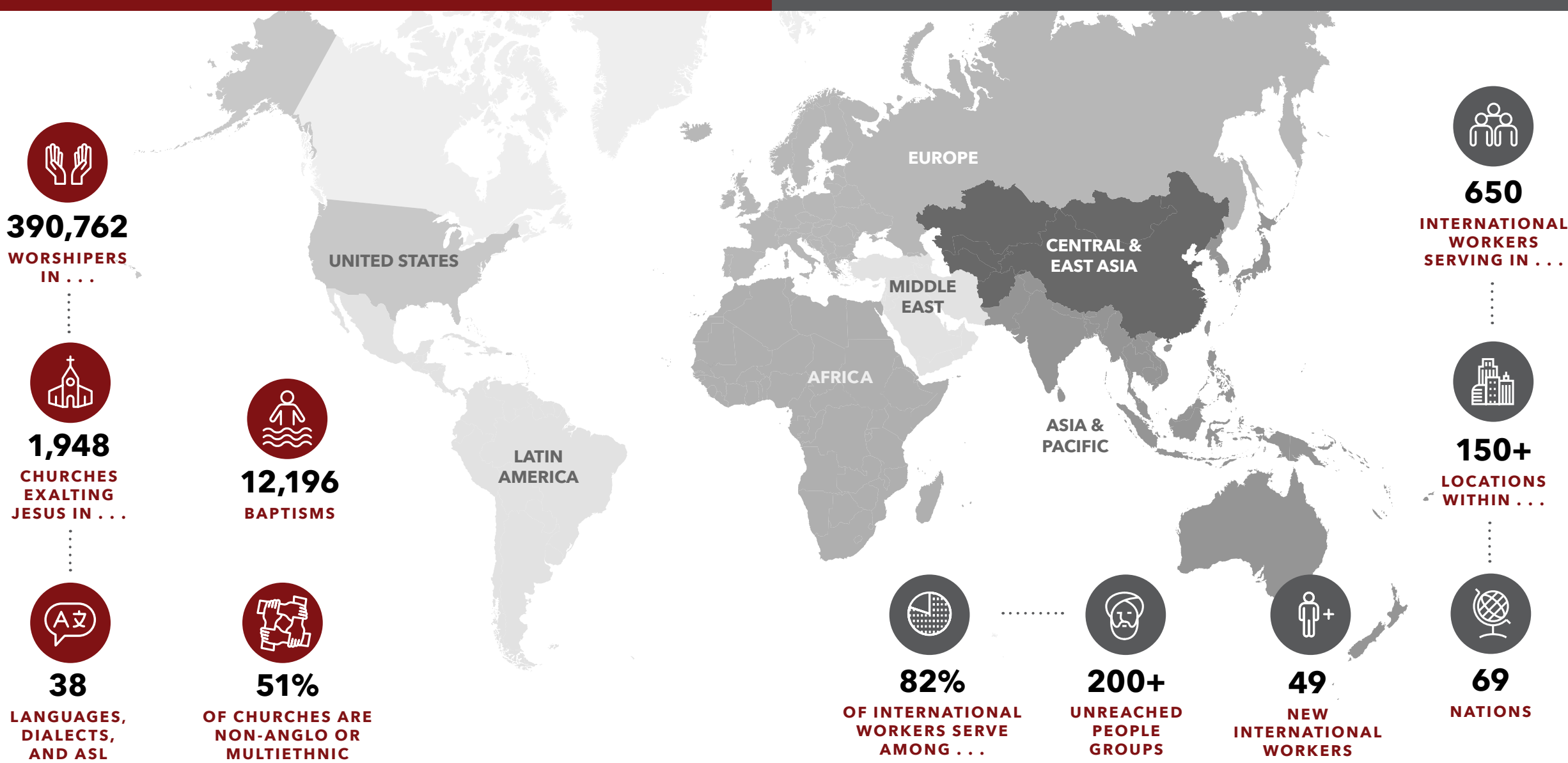
Multiplying church networks that create even more churches to serve the unreached in their communities and beyond



Developing people who will disciple others to be effective leaders in their communities and church networks with a passion for Jesus

UNITED STATES

INTERNATIONAL



You multiplied churches, served communities, and baptized new believers.

Caring for the Homeless

COLUMBUS, OHIO—Through homeless ministries like the one at Jubilee Intercultural Alliance Church, you demonstrated God's compassion and grace to the poor and marginalized in your own communities. During visits to a local homeless shelter, volunteers from Jubilee Church provide meals for **more than 50 families each month**. They also pray for people they meet at the shelter and even help those who obtain housing get settled into their new homes.



Jubilee Intercultural Alliance Church's homeless outreach in Columbus, Ohio



Greenhouse Community Church in Houston, Texas

Expanding God's Kingdom Through ESL

HOUSTON, TEXAS—Over the past year, you launched new ESL programs, including one experiencing rapid growth at Greenhouse Community Church in Houston, TX. Greenhouse's ESL program kicked off with about 25 students attending weekly. Within only a year, this number has nearly tripled. Now, each week through the program, anywhere from **60 to 70 students** receive English lessons and instruction from God's Word. Many of these students also attend Sunday services, and one couple even came to faith in Christ and began serving in prayer and children's ministry.

Catalyzing Gospel Impact Through Church Planting

BEND, OREGON—One of the churches you planted this past year—Catalyst Life Church in Bend, Oregon—has witnessed God at work in mighty ways since opening its doors. Over 74 percent of people in Bend consider themselves non-religious, and only 7 percent are followers of Jesus. Yet, Catalyst Life Church **has already performed three baptisms**, and as the church's pastoral couple reports, "We've witnessed healings, walked with people through deliverance, and watched chains of addiction break in Jesus' name. God has blessed us with young and excited believers, some of whom are brand-new to their faith and hungry for God."



One in Christ Church in Delaware

Building Unity Among Believers

HOCKESSIN, DELAWARE—Your prayers and giving fostered growth and unity of congregations like One in Christ Community Church in Hockessin, Delaware. The church was formed five years ago when a predominantly white church merged with a predominantly African American church, which had been meeting in the same building. The church is now led by two pastors—one white and one African American—who share weekly preaching responsibilities. Since the merger, it is believed One in Christ Community Church has **celebrated more salvations and baptized more people** than at any other five-year period in the history of the original, predominantly white church, which opened in 1897.

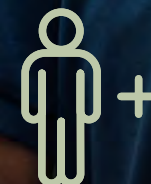
Meeting the Needs of Refugees

ATLANTA, GEORGIA—By powering the work of Envision Acres Farm near Atlanta, Georgia, **you provided fresh food and employment opportunities for refugees** and other hurting and displaced people. This past year, the farm produced a bountiful harvest, which included 15 bushels of cucumbers and many large bucketfuls of other crops such as potatoes, onions, tomatoes, and eggplant. Because of you, local families in need also received eggs and goat meat.

You sent 49 new workers to establish gospel presence among the world's unreached, displaced, and marginalized people.

Sending Specialized Workers Among the Unreached

INDONESIA—Two years after you launched new creation care work in Indonesia, **you prepared an additional international worker to join the team**, offering a great boost to the team's initiatives in agriculture, jungle restoration, and education. Because of you, as this team develops relationships, empowers communities to meet their own needs, and educates locals on the importance of being good stewards of what God has given them, the grace and truth of Jesus are demonstrated in word and action to Indonesia's remaining unreached peoples.



Thank you for sending new workers to expand gospel presence among unreached peoples and fulfill God's Great Commission!



Making a Stronger, Broader Gospel Impact

MEXICO—Over the last year, **you have sent four new couples** to Guadalajara, Mexico. Because of your prayers and giving, these new workers have immediately stepped into vital ministry roles, strengthening and broadening the gospel impact of evangelism, discipleship, and church planting in one of the Western Hemisphere's least-reached regions.

Reentering a Restrictive Place

EAST ASIA—For the first time since the COVID-19 pandemic, **you sent new workers to the mainland of a highly restrictive East Asian country**. In February, a young Hmong couple arrived, followed this past month by another family. You prepared and equipped them to minister long-term in a country where less than 8 percent of people are evangelical.



Middle East

Sustaining Gospel Presence Amid Conflict

MIDDLE EAST—Even amid war and political turmoil, you have sustained gospel presence in Israel, Palestine, and Lebanon. After being forced to evacuate more than a year and a half ago, **one team has returned to Beirut** to resume their gospel-advancing work alongside other Alliance international workers who, because of you, continue to live and serve in the Middle East despite threats of violence, imprisonment, and expulsion. Many of these workers minister to those affected by war, providing aid through partnership with local Alliance churches.

Revitalizing and Expanding Local Church Ministry

PARAGUAY—Because of you, **three new international workers were sent to Ciudad del Este** to revitalize a local church, plant a new one, and prepare new Paraguayan workers for international ministry.

Hope for the Deaf Community

CENTRAL ASIA—**You sent a new Deaf international worker and his family** to serve an emerging community of Deaf believers in Central Asia. Within the last year, five Deaf men and women have come to faith in Jesus after discovering the life-changing message of the gospel in a way they can understand.



Deaf ministry in Central Asia

Because of you,
nearly 3,000 churches
worldwide receive
regular ministry
input from U.S.
Alliance international
workers.

Building the National Church

UKRAINE—Because of your faithful prayers and giving, **the Ukrainian national church has grown to 27 churches**, 20 of which have joined or been planted since the beginning of the war in 2022. Hundreds of new believers have been baptized, and over the last year, you sustained vital relief work and outreach at 62 locations, providing over 23 tons of food and feeding over 5,700 people per month. At the Alliance World Fellowship (AWF) Quadrennial Convocation in October 2025, the Ukrainian national church was admitted as an AWF member.



 23

You provided 23 tons of food, feeding over 5,700 Ukrainians per month and resulting in hundreds of new believer baptisms.

Planting New Churches Despite Opposition

MEXICO—This past year marked 10 years of the church planting you have sustained through an ambitious project to multiply churches in Guadalajara and the surrounding states. Because of you, **two new churches were planted** in the city this past year. As leaders from one of these churches sought a meeting place, they had endured 37 rejections by landlords. At the church's long-awaited inauguration service, one person in attendance prayed to receive Christ—praise God for expanding His Kingdom despite opposition and setbacks!



Church plant member in Sendai, Japan

Making an Initial Impact

SENDAI, JAPAN—You paved the way for a church plant to purchase a new building in Sendai, Japan. This unique, multipurpose facility houses short-term workers and hosts weekly church activities. With a **new believer baptized** at the church this past year, the gospel impact you are making among Sendai's lost, isolated, and hurting people is already visible. Through the housing of short-term workers, you are also developing future ministry leaders to hear God's voice and respond to His calling on their lives.

Expanding the Worldwide Alliance Family

AFRICA—This past year, Alliance World Fellowship prepared to **expand its membership** to include a church network from a war-torn African country and a new group of West African churches—rooted in gospel seeds planted by Alliance international workers over 100 years ago.

Creating an Oasis of Gospel Presence

BERLIN, GERMANY—You jumpstarted the work of the Oasis Center, which opened this past year in Berlin's Near East Side. Fueled by your prayers and generosity, the Alliance team began with language classes and game nights. Soon, immigrants from the Middle East and other parts of the world began to gather. Now, a **small church is taking form** through the work you sustain through the center.

Reaching a Milestone

PERU—In 2025, The Alliance celebrated **100 years in Peru** with nationwide events such as a pastoral training meeting and an evangelistic campaign. Today, through your partnership, the Peruvian Alliance has deployed many international workers. Over the past year, one of these workers was trained and equipped to serve in a Middle Eastern country where over 98 percent of the people are unreached.



Pueblo Libre Alliance Church in Lima, Peru

You provided vocational expertise to improve lives and uplift entire communities.

Meeting the Needs of the Deaf and Widows

BURKINA FASO—Because many West African parents mistakenly see deafness as a curse, Deaf children are often hidden away. Yet, during the 2024–2025 school year, you have provided education for **34 Deaf children** in Burkina Faso. In February 2025, a Deaf church was dedicated on the campus where these children are taught.

Also this past year in Burkina Faso, you extended the love and care of Jesus to hundreds of widows, many of whom have lost their husbands through terrorist attacks. Because of you, **500 bags of food and clothing** were distributed to widows and their families. You also provided about 400 widows with skills training in broom making and other trades.





The 2025 Alliance World Fellowship Quadrennial Gathering was held in Yamoussoukro, Côte d'Ivoire.



Alliance World Fellowship

1887

A. B. Simpson and a small group of people with a heart for the unreached in New York City became the launching pad for a global movement.



1975

National church leaders from all over the world were brought together in Nyack, New York, leading to the formation of the Alliance World Fellowship.



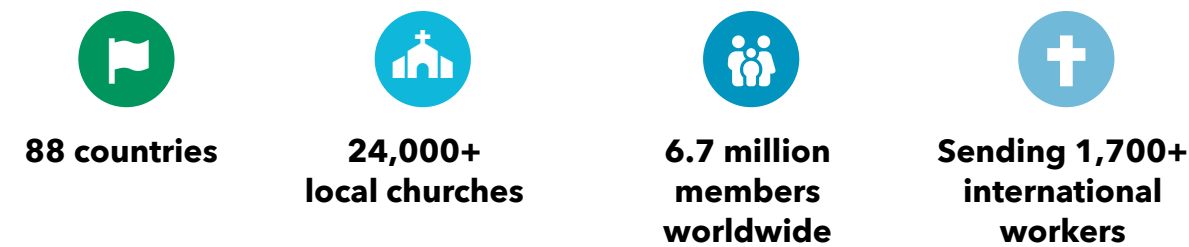
2025

The Alliance World Fellowship celebrates 50 years of gospel advance, comprising 6.7 million members in 88 countries.





ONE GLOBAL ALLIANCE FAMILY



THE ALLIANCE WORLD FELLOWSHIP

is a worldwide network of churches united by the same mission—to proclaim Jesus as Savior, Sanctifier, Healer, and Coming King and to complete His Great Commission.

CELEBRATING 50 YEARS OF GOSPEL ADVANCEMENT

For 144 years, Alliance international workers have been sent to plant and support local churches serving their communities. Our mission in a region is fulfilled when a strong national church presence is established and equipped to plant new churches in their region and send new workers into the harvest.

The national church in Peru is just one example of countries across the global South that are serving their communities well, raising up new workers, and multiplying church networks around the world.

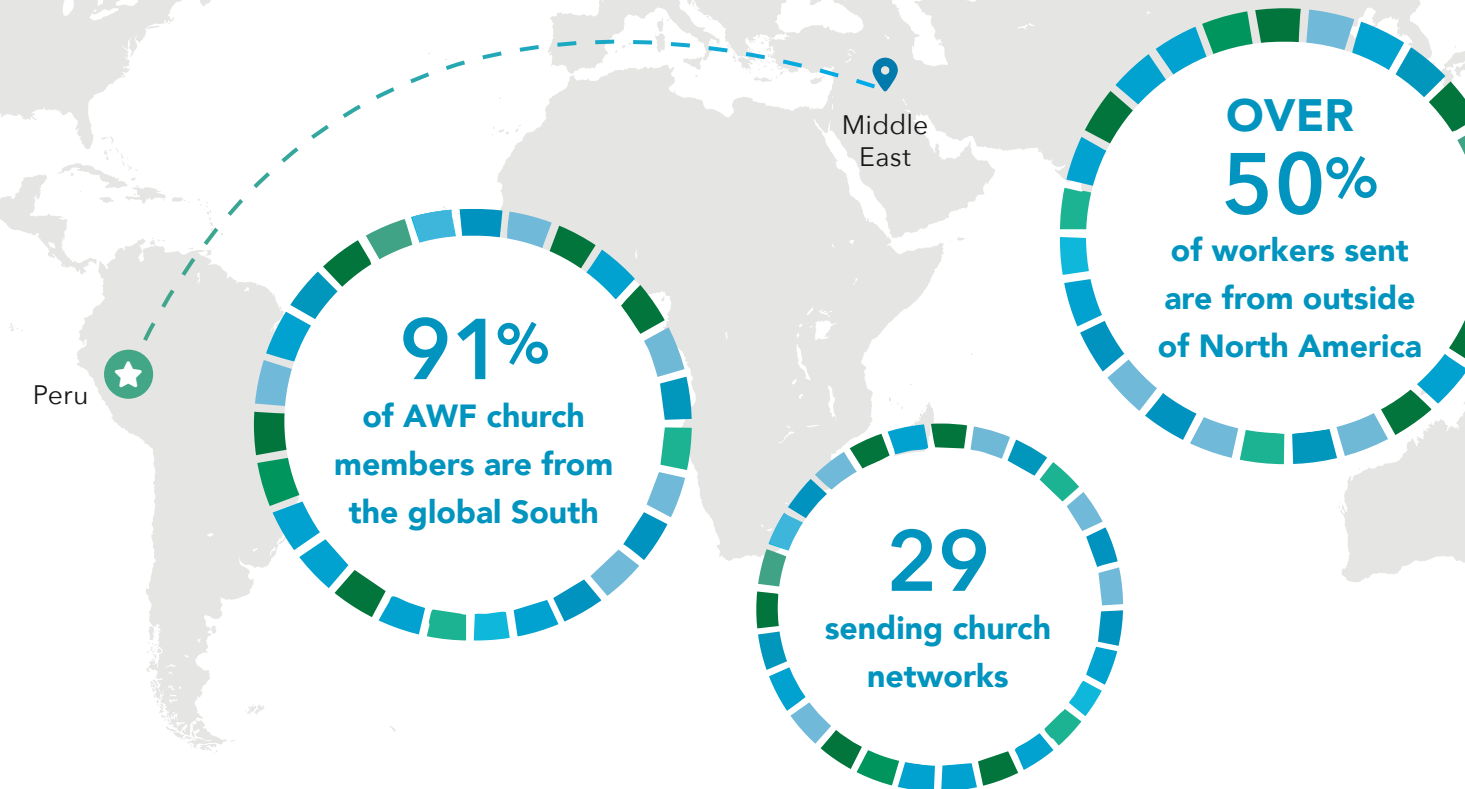
"A strong local church is the most sustainable and transformative mission strategy."

Tim Crouch
VP of Alliance Missions



A GLOBAL MISSION FORCE

Those who were once recipients of the gospel through Alliance missionaries are now the senders.



Raising Up, Training, and Sending More Workers

C&MA San Juan de Lurigancho Church in Peru is raising up and sending out international workers to some of the hardest places in the world. Seven people from this church have been sent to Casa de Samuel (Samuel House) in Paraguay where Alliance workers prepare AWF international worker candidates. In January 2026, a young couple from the church will head to a predominantly unreached Middle Eastern city to join an existing U.S. Alliance team.

THE NEXT 50 YEARS: NOT YET FINISHED

We are one family on mission, and the mission is not yet complete.



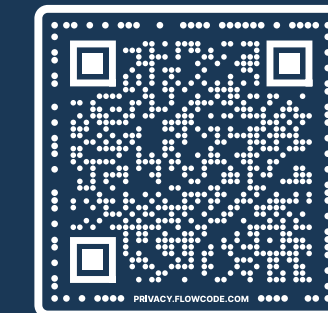
44%
of the world's population still have little to no gospel access.



81.5%
of all non-Christians do not know another Christian personally.



7,295
unreached people groups remain.



Will you join us in carrying out God's Great Commission until all have heard?

Join us in praying for more workers to be raised up and sent out to the hardest places. To learn more about the AWF, scan the QR code.



Jura Yanagihara
President of the Alliance World Fellowship

"Thank you for continuing to stand with Alliance World Fellowship as a united fellowship, dedicated to proclaiming Christ, strengthening His Church, and serving the world with unwavering love and compassion."

Bringing God's Light to Remote Villages

SENEGAL—Through your giving and prayers, you are breaking down long-standing barriers to Great Commission advance in Senegal, where over 80 percent of people remain unreached. In one remote village, you brought compassionate care and the light of God's Word to a handicapped boy and his family. On one visit, the boy's father even told Alliance international workers, **"All my thoughts are toward Jesus."** Although he and his family belong to the region's majority religion, they are eager to listen to and discuss God's Word whenever they are visited by the workers you sacrificially sustain.

Distributing Wheelchairs

MONGOLIA—You enabled Alliance international workers in Mongolia to form a partnership for **distributing wheelchairs** to people with disabilities, building bridges of compassion and opening opportunities for many to hear about the love of Jesus.

Advancing the Gospel Through Tourism

EAST ASIA—In a remote area of Asia, you sustained gospel-advancing work through a tourist business providing housing for short-term mission teams. In 2025, this unique ministry hosted 9 teams, each visiting for 7 to 10 days, totaling 110 people. Through these teams, unreached peoples hear and respond to the gospel in a safe and natural setting. Since 2023, your prayers and giving to this work have resulted in **47 people accepting Jesus!**



47 people in a remote area of Asia have accepted Jesus because of numerous missions teams you have sent.

Teaching Job Skills to Under-Resourced Teens

SENEGAL—You propelled the growth of La Grace, a Christian vocational school for young women in Senegal. With rising attendance and full classrooms at the school, new kitchen stations were added this past summer to expand the school's culinary program. This year, **under-resourced teenage girls learned valuable, income-generating skills** in a Christ-centered environment where they also had opportunities to hear and respond to the gospel. As they pursued financial independence, you enabled them to step into the fullness of life Jesus desires for them—marked by dignity, purpose, and hope.

Expanding Outreach Through the Arts

BERLIN, GERMANY—In Berlin, **you expanded gospel-advancing outreach through the arts**, launching a new ministry called "Drawing and Coffee." At these events, local artists—many of them transplants who are hungry for community—gather to create, drink coffee, and connect with other likeminded people, including Alliance international workers called to serve in a city sometimes known as the "atheist capital of Europe." You also provided these workers with a new, 1400-square-foot rental space to carry out other outreach and community-building events, including small concerts and art exhibits.



Germany

You advanced the development of disciples and leaders to strengthen the local church and reach the lost in their communities.

Providing Soul Care

GUINEA—Over the last year, you provided soul care sessions to **over 100 people** in Guinea, many of them pastors serving in areas affected by recent terrorist attacks.

Reaping a Long-Awaited Harvest

INDONESIA—For years, you faithfully sowed gospel seeds through your prayers and giving to an Alliance team serving among one of the largest remaining unreached people groups in Indonesia. This past year, **five from this group were baptized** after coming to faith in Jesus.



Church service in Guinea



New worker couple in the Middle East

Preparing New Shepherds for a Growing Flock

MIDDLE EASTERN CITY—You are fostering the **growth of a church-planting movement** in a major Middle Eastern city, located in a country where less than 2 percent of people have heard the gospel. Because so many have come to faith in recent years, there is now an urgent need to train local church leaders and pastors. In 2025, a new Alliance worker couple you sent was appointed to help establish a theological training program.

Training Hmong Church Leaders

VIETNAM—Since 2017, you have trained **more than 3,000 Hmong leaders in Vietnam** through Theological Education by Extension (TEE) and equipped **over 400 leaders** to become TEE trainers. The program, made possible by your faith-filled prayers and giving, prepares students to be certified as pastors in the regional Alliance church network. Despite the persecution Hmong believers have endured, there are 1,025 Hmong churches in this network, comprised of 202,000 members, while the total population of Hmong Christians in Vietnam across all denominations stands at 400,000.



Over the years, you have trained a total of more than 3,000 Hmong leaders in Vietnam to become church pastors.



Ordained pastors in Mongolia

Ordaining New Leaders Among the Unreached

MONGOLIA—In Mongolia, where over 90 percent of people are unreached, you made it possible for **five Alliance pastors** to be ordained. Three of them are graduates of a training center sustained through your prayers and giving.

Developing New Pastors

MEXICO—You are developing **new local leaders** for the churches you have planted over the last 10 years in central Mexico. Three of these leaders received a taste of pastoral ministry over the last year, each appearing in front of a different church plant in the region. They are now working toward ordination with the national church.

You enabled resourceful outreach opportunities to deliver the gospel to isolated peoples.

Proclaiming God's Truth Through the Radio

BURKINA FASO—You drove forward the work of **four radio stations** in Burkina Faso that, despite fierce opposition to Christianity in the region, continued to boldly proclaim the gospel, hold call-in times of prayer, and offer other Christ-centered programming. Each week, Alliance international workers in Burkina Faso hear of **people coming to Christ through radio ministry**. Last year, three women, dressed in traditional attire of the region's majority religion, even showed up at one of the stations to express their gratitude to the director. As they revealed during their visit, they had been meeting secretly to listen to the radio and discuss what they had heard. **Each had come to faith in Jesus** through these secret listening sessions!



Radio station in Burkina Faso

Training New Orality Leaders

CENTRAL AND WEST AFRICA—In several Central and West African countries, you bolster orality ministry carried out by approximately **50 leaders and hundreds more** who have received training. During one series of training sessions in West Africa, you taught **over 400 people** to share the gospel through orality. As one woman attending the training said, “That training was for me! I never knew how to share about Jesus with my friends, and now I know what to say.”

EASTERN EUROPE—Within the last year, **10 new leaders** were trained in orality in one of Eastern Europe’s least-reached countries. Oral methods of Bible teaching have proven effective for Alliance international workers to engage with locals despite linguistic, cultural, and religious barriers. Altogether, through your prayers and giving, **14 leaders** in the country are now equipped to communicate the gospel using orality.

Bringing Gospel Impact Through Summer Events

UKRAINE—Aided by your prayers and support, the Ukrainian national church hosted a series of children’s summer camps, where **hundreds of children** heard the gospel for the first time, and many indicated a decision to follow Christ. Also, despite dangerous travel conditions, a conference for young adults was attended by **over 200 people**, many of whom committed to serve Jesus. In July alone, churches in and around Kyiv celebrated **over 20 baptisms**.

400

More than 400 people received orality training in one training series in West Africa.

Translating Gospel-Centered Resources

MONGOLIA—You’ve played a vital role in the translation of gospel-centered resources in Mongolia. These resources include a four-book collection by A. W. Tozer, completed over the last year. **A total of 11 books** have been translated by Alliance international workers you sustain in this predominantly unreached country.

Awakening Hunger for God’s Word

SOUTHEAST ASIA—In one Southeast Asian country, you resourced one international worker to return to her homeland and teach God’s Word after receiving **training in orality**. Many women in the region are unable to read, but because the Bible is presented to them through orality, they have shown great hunger over the last year to learn more about Jesus.



Translator in Mongolia

You met physical, emotional, and spiritual needs of hurting people.

Providing Relief for Victims of Terror

BURKINA FASO—Because of you, roughly **2,500 families** affected by terrorism in Burkina Faso have received food and other desperately needed aid. Since 2023, **36 temporary shelters** have been built for those uprooted by the ongoing violence. With your continued prayers and giving, **over 21,000 displaced people** have returned to their homes.



Supplying Prisoners with Good News and Clean Water

MONGOLIA—You have trained local leaders for prison ministry among some of Asia’s remaining unreached peoples. **Three of these leaders now visit a prison weekly** to share the hope and light of the gospel to inmates participating in an addiction recovery program. Through your generosity and prayers for this ministry, you even helped bring running water to the inmates, who before had drawn and carried water daily from a cesspit for their personal use.



Rohingya people in Southeast Asia

Pursuing Justice for a Refugee Family

SOUTHEAST ASIA—Through your prayers and support, **a Rohingya refugee family found justice** after their baby girl was kidnapped. Because local authorities had failed to track down the girl and arrest her kidnapper, her parents sought the assistance of Alliance international workers you sent to serve among the Rohingya, one of the most persecuted minority groups in the world. Alongside local and regional partners, your workers tirelessly pursued justice until the kidnapper was arrested and the baby was reunited with her parents.

Meeting Holistic Needs of Women

SENEGAL—This past year, as part of a special outreach initiative honoring International Women’s Day, you distributed food and feminine hygiene kits made by U.S. Alliance Women’s groups to **over 80 women** in Senegal. You also educated them about women’s health and presented them with the gospel. As one Alliance international worker said, “The Holy Spirit was at work in hearts, and we are excited about following up with the women who participated in this event.”

Bringing Clear Sight to Under-Resourced People

SENEGAL—In many developing regions across Africa, over 80 percent of individuals with shortsightedness lack access to treatment. Yet, through a vision clinic in Senegal, you handed out prescription glasses to **98 people** this past year, blessing them with the gift of clear sight.



In 2025, you made it possible for Alliance workers to deliver over **500,000 tons of food, medicine, and other relief aid.**



Altogether, over **150,000 people in 15 countries** benefited from your compassion and generosity for communities experiencing war, flooding, earthquakes, food insecurity, and other hardships.

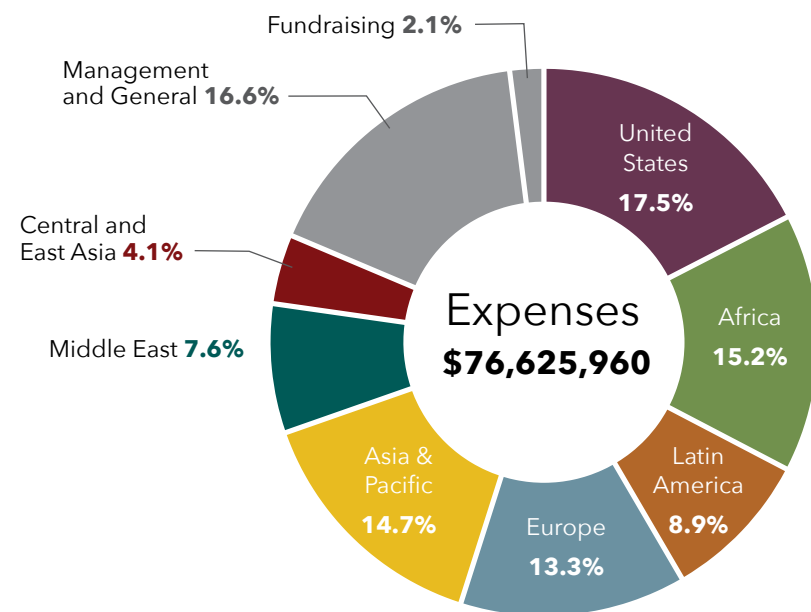


You rebuilt over **100 homes.**

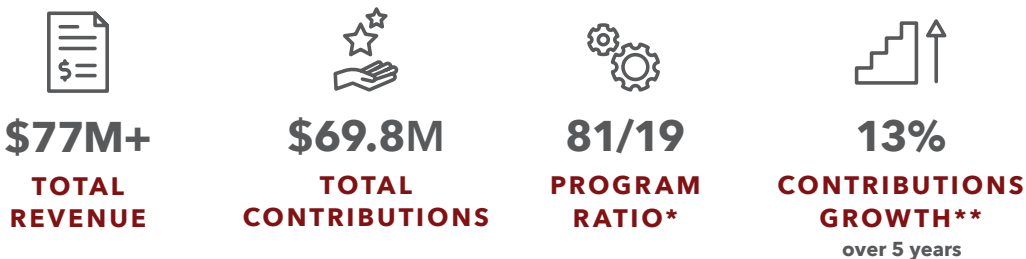
2025 Financials

For fiscal year ended June 30, 2025

ALLOCATION OF EXPENSES



KEY HIGHLIGHTS



*The Alliance judiciously pursues a healthy balance between program expenses and management expenses, realizing that our programs are only as effective and efficient as the infrastructure and staff that support them, and that both are vital to carrying out our mission and fulfilling our *All of Jesus for All the World* vision.

**Please note: The 5-year growth figure in our printed impact report was incorrect. The accurate growth rate is 13%, not 38%.

Statement of Activity

| Support and Revenue | 2025 | 2024 |
|-----------------------------|--------------|--------------|
| CONTRIBUTIONS--RESTRICTED | \$36,232,568 | \$40,394,933 |
| CONTRIBUTIONS--UNRESTRICTED | \$33,590,880 | \$34,117,678 |
| INTEREST INCOME | \$1,757,759 | \$1,851,582 |
| INVESTMENT INCOME/(LOSS) | \$1,665,012 | \$927,511 |
| OTHER INCOME | \$3,822,925 | \$4,613,857 |
| Total Revenue | \$77,069,144 | \$81,905,561 |

| Expenses | 2025 | 2024 |
|----------------------|--------------|--------------|
| PROGRAM EXPENSES | \$62,284,282 | \$62,413,751 |
| MANAGEMENT & GENERAL | \$12,728,991 | \$11,367,116 |
| FUNDRAISING | \$1,612,687 | \$1,445,615 |
| Total Expenses | \$76,625,960 | \$75,226,482 |
| Change in Net Assets | \$443,184 | \$6,679,079 |

The Christian and Missionary Alliance is a 501(c)3. Tax ID: 13-1623940.
Please email communications@cmalliance.org to request our audited financial statements, including wholly owned subsidiaries.



The C&MA seeks to uphold the highest standards of financial accountability and transparency. The C&MA complies with the standards of the Evangelical Council for Financial Accountability. ECFA's seven standards of responsible stewardship are drawn from Scripture and provide a benchmark of compliance for financial accountability, transparency, fundraising, and board governance. For more information, visit ECFA.org.

Jonathan Schaeffer praying
during the 50th anniversary
celebration of the Alliance
World Fellowship

From the President

Dear friends,

I hope you've been encouraged as you've paged through this report. God is at work! Mary and I are so grateful to be part of a global family that is on the move, demonstrating and declaring the good news of Jesus.

All kinds of creative outreaches are taking place—disaster relief, microenterprises, hospitals and clinics, schools and theological education, anti-trafficking efforts, radio broadcasts, camps, community development, prison outreach, refugee assistance, Bible translation, and lots more. All of this has the goal of passing along the hope of Jesus, seeing churches multiply, and helping every person on their journey of knowing Him.

To be sure, sacrifice and suffering are involved. Following Jesus is costly. But in the end, we know that His promises are being fulfilled. He says, "I will build my church, and all the powers of hell will not conquer it" (Matt. 16:18, NLT). That's a present-tense promise. He's building His family today, and you and I get to participate in this eternity-shaping endeavor.

Your prayers and financial gifts make all of this possible—thank you!

Because of Jesus and the love He has poured out into our hearts, we will continue making every effort to advance our *All of Jesus for All the World* vision until each person has an opportunity to hear the good news.

We're grateful to be on mission with you.

Until everyone hears,




Jonathan Schaeffer
Jonathan Schaeffer
President, U.S. C&MA

2025-2027 Board of Directors

| | | |
|--------------------------------|--|--|
| Woodler Alezy | Pastor | Bethesda Tabernacle Christian Community Church, Greenacres, Florida |
| Jennifer K. Ashby ¹ | Director | Metropolitan District, Newark, New Jersey |
| Mark E. Ashton ² | Pastor | Christ Community Church, Omaha, Nebraska |
| Erin D. Bell | Pastor | Hope Alliance Bible Church, Maple Heights, Ohio |
| Celine Bower | Exec. Director | San Jose Christian Alliance Church, San Jose, California |
| Gabriel Bruno | Pastor | Smyrna Church of the C&MA, Cleveland, Ohio |
| | EVP and CFO | Lincoln Electric Holdings, Inc., Cleveland, Ohio |
| Rob R. Douglas | District Superintendent | Central Pacific District, Woodland, California |
| Thomas R. Flanders | District Superintendent | The Alliance Southeast, DeLand, Florida |
| Thomas George | Regional Assistant to the District Superintendent | The Alliance South District, Atlanta, Georgia |
| Javier Gomez Marrero | District Superintendent | Puerto Rico District, Arecibo, Puerto Rico |
| Tae S. Kang | Pastor | San Jose Christian Alliance Church, San Jose, California |
| Matthew E. Kelly | CFO | MK Real Estate Advisors, Winter Garden, Florida |
| Daniel B. Lawrence Jr. | International Worker | The Christian and Missionary Alliance |
| Hazael L. Morell | Pastor | Centro Cristiano de Adoracion, Providence, Rhode Island |
| Phien T. Nguyen | Pastor | Vietnamese Evangelical Church, Hollywood, Florida |
| Julio A. Orozco | Pastor | Grace Community Church, Frederick, Maryland |
| Cynthia M. Pals | Retired | Orange City, Iowa |
| Michael W. Plunket | Pastor | Risen King Alliance Church, New City, New York |
| Alan W. Rathbun | Director | Eastern Pennsylvania District C&MA, Middletown, Pennsylvania |
| Jonathan G. Schaeffer | C&MA President | The Christian and Missionary Alliance, Reynoldsburg, Ohio |
| Cathy D. Sigmund | Psychologist/Chaplain | Allegheny Center, Sewickley, Pennsylvania |
| Melissa L. Singfiel | International Worker | Kosovo |
| David K. Smith | Pastor | Fairhaven Church, Dayton, Ohio |
| Paul W. Smith | Pastor | First Alliance Church, Nicholasville, Kentucky |
| Michael J. Stein | Consultant | Toledo, Ohio |
| John A. Thomas | Retired | Evanston, Wyoming |
| Donald A. Wiggins | Retired | Carver, Minnesota |

¹Vice Chairperson ²Chairperson



You make this work possible.
Thank you for your faithfulness to see
All of Jesus for All the World!

FRONT COVER: On behalf of unreached peoples like this sweet woman Alliance workers met in an Indonesian market, thank you for continuing to send and sustain workers to bring all of Jesus to hard places others don't go. Because of you, the good news of the gospel will continue to reach into our neighborhoods and the farthest corners of the nations until all have heard and had the opportunity to choose Jesus.



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